

RBC Global Asset Management (UK) Limited

MIFIDPRU 8 Annual Disclosure

31 October 2025



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Overview

Business Profile

This is the annual disclosure for RBC Global Asset Management (UK) Limited's ("GAM (UK)" or "the Company") in accordance with MIFIDPRU 8. GAM (UK)'s principal activity is to provide investment management services to institutional clients and financial intermediaries including affiliated companies. The Company is a wholly owned subsidiary of Royal Bank of Canada Holdings (U.K.) Limited ("RBC HUK") which in turn is a wholly owned subsidiary of Royal Bank of Canada.

Basis and Frequency of Disclosure

GAM (UK) is regulated by the FCA under the Investment Firms Prudential Regime.

The information disclosed is prepared in accordance with the disclosure requirements of MIFIDPRU 8 for non-SNI investment firms. The disclosures may differ from similar information in the Company's financial statements for the year ended 31 October 2025, which are prepared in accordance with International Financial Reporting Standards ("IFRS"). Therefore, the information in these disclosures may not be directly comparable with that information.

GAM (UK) will update these disclosures on an annual basis as at its financial year end of 31st October. The Company will assess the need to publish some or all disclosures more frequently in the light of the relevant market and business conditions.

Location and Verification

These disclosures have been reviewed and approved by the Company's Board of Directors. These disclosures will be published on the Company's public website.

Risk Management Objectives and Policies

Risk Governance, Assessment and Management

GAM UK defines risk as the potential vulnerabilities in the short-, medium- or long-term that may impact the firm's financial results, financial and operational resilience, reputation, business model, or strategy. The risk of financial and non-financial loss through business activities is inherent in all of the business conducted by GAM UK. For this reason, risk management is considered to be an intrinsic part of the strategy and capital planning process.

Risk management within GAM UK constitutes the following:

- Identify and define ownership of risks;
- Quantify the acceptable level of risks through the firm's risk appetite statements;
- Mitigate and manage the identified risks within the context of the overall risk appetite; and
- Provide ongoing monitoring of the identified risks for escalation as needed throughout the year.

Risk management is imperative to the day-to-day activities of the firm and is achieved through a robust risk governance framework that embeds a strong risk-based culture, independent reporting and robust systems and controls.

The risk management framework in GAM UK is aligned to the RBC Enterprise Risk Management Framework (ERMF). The ERMF is designed to provide a consistent and structured approach to identify, assess, measure, control, monitor and report on significant risks and sets out the overarching arrangements for risk management, control and assurance within RBC. The Risk Management Policy of GAM UK, last approved in February 2024, supplements the ERMF in governing the entity's risk management activities.

Three Lines of Defence

GAM UK follows the three lines of defence (LOD) governance model as defined by the RBC EMRF to ensure a clear separation between risk ownership (1LOD), functional units which also own risks and facilitate an effective control environment, independent risk oversight (2LOD), and independent assurance (3LOD). The model helps enforce a clear segregation of duties between those performing processes that incur risk and those that provide risk oversight.

The 1LOD are risk owners, risk takers or control owners and are held accountable for appropriately assessing and effectively managing all of the risks associated with their activities.

The 2LOD provides independent oversight of the effectiveness of the 1LOD risk management practices. It provides an aggregate view of all risks to senior management, committees and, where applicable, the Board of Directors. The 2LOD also owns risks that are generated directly from the activities executed in their remit as an independent risk oversight function.

Internal Audit as the 3LOD, provides independent assurance to senior management and the Board on the effectiveness of risk management policies, processes and practices in all areas of GAM UK.

Harm Identification

GAM UK considers a harm-based assessment of its business model and strategies and adopts a comprehensive process for identifying, monitoring, reporting, and controlling risks based on the three lines of defence model. This assessment identifies and assesses risks stemming from GAM UK's business activities and is reviewed regularly in response to the environment in which it operates and the consequent risks to which it is exposed. The Harm ID programme leverages and is consistent with best practice across the RBC Group.

GAM UK's harm-based assessment involves assessing harms that may arise from the key risks identified and can affect the firm, client and/or market. As noted by the FCA in MIFIDPRU 7.4.4, management is cognisant that GAM UK can be exposed to a wide range of potential harms, and it will not be possible to eliminate all of them. It has therefore adopted a proportionate and risk-based approach to its business and operating model, focusing on material harms arising from its business activities.

Risk owners, risk assessors, and senior management represent the key organisational areas that participate and contribute to the Harm ID process. Each area contributes to the identification of risks and periodic update to the risk inventory. The

business is considered the owner of the risk inventory that pertains to its business area and is ultimately responsible for the periodic refresh of events in the risk inventory. The risk inventory is the foundation of the entire Harm ID process.

The process starts with the identification and assessment of key risks and events by 1LOD. The identified risks are benchmarked against the RBC Group risk taxonomy to ensure consistency. The identified risks are considered for the development of potential harms from ongoing operations. The Harm ID process also considers harms arising from the wind-down of GAM UK.

The impact and likelihood of each risk are analysed, both pre- and post-implementation of the risk mitigants to determine the risk materiality. The material risks are assessed further through additional own funds, liquid assets requirement and stress testing.

Own Funds Requirement

In accordance with the overall financial adequacy rule (OFAR) under MIFIDPRU 7.4.7, GAM UK must at all times, hold own funds which are adequate, both as to their amount and their quality, to ensure that:

- a) It is able to remain financially viable throughout the economic cycle, with the ability to address any material potential harm that may result from its ongoing activities; and
- b) Its business can be wound down in an orderly manner, minimising harm to consumers or to other market participants.

GAM UK ensures that it maintains adequate capital resources at all times to meet its internal and external obligations. Capital is managed in accordance with the GAM UK Capital Management Framework (CMF) that is supported by a series of Enterprise policies. The CMF seeks to ensure the ongoing viability of the business by setting standards and requirements for the management of capital in a manner consistent with regulatory requirements and business objectives.

The firm is adequately capitalised on a stand-alone basis and there is an established process for raising capital which can be initiated by Corporate Treasury London for approval by the Board.

Concentration Risk

GAM UK does not undertake trading on its own account, and as a result the firm's concentration risk is primarily to its cash balances and earnings. GAM UK has credit concentration risk in respect of its cash balances which are all held with RBC Group. An agreement is in place to ring fence all of GAM UK's cash with RBC Group. In addition, the firm has credit concentration risk in respect of fees receivable from affiliated entities which distribute GAM UK funds outside of the UK. The risk of material harms from these concentration risks is mitigated by the credit strength of RBC.

Liquidity Risk

GAM UK manages liquidity within the governing principles of the RBC Enterprise Liquidity Risk Policy and RBC Enterprise Liquidity Risk Management Framework.

The liquidity risk management objective of the Board, which oversees the implementation of the Liquidity Management Policy, is to provide a prudent level of risk mitigation where all financial needs of the business can be met in the normal course of business, whilst also maintaining a prudent degree of protection to mitigate the effects of any adverse liquidity circumstances.

The Board of GAM UK determines the liquidity risk appetite for the business, determines the type of assets that can be held by the business, and reviews liquidity ratios on a regular basis to ensure that the company's liquidity risk is managed within the defined appetite. Liquidity calculations are updated on a monthly basis by the London Regulatory Reporting team and reviewed quarterly by the GAM UK senior Finance manager.

Governance Arrangements

Accountability Structure

Risk management at RBC is carried out at the subsidiary company level as part of a group-wide approach. Within this structure, each subsidiary company Board is responsible for managing the risk management framework for its business and is ultimately responsible for the following key activities:

- Ensuring that policies and procedures for risk management are created and maintained by the business;
- Embedding a strong risk culture in the business by setting the right tone at the top, from the Board of Directors to senior management, and across to all employees;
- Developing and maintaining the risk appetite for the business;
- Implementing an effective risk management framework to manage the risks of the business within the defined risk appetite;
- Monitoring all material risk exposures, reviewing and approving any risk exceptions and ensuring that any breaches of risk appetite are remediated and/or escalated;
- Reviewing and challenging the findings from the annual Internal Capital Adequacy and Risk Assessment (“ICARA”) and approving the ICARA report; and
- Reviewing, on an ongoing basis, emerging risks and changes in legal, regulatory, and accounting requirements and their implications for risk management within the business lines.

The -Board Risk Committee reviews appropriate Risk reporting on a quarterly basis which provides an overview of the profile and trends for each material risk facing the entity and where needed escalates matters to the Board. The risk profile of the entity is reviewed in greater detail by regional and/or platform-wide risk committees.

The Board of GAM (UK) has primary responsibility for the overall governance of GAM (UK) and has put in place experienced and capable individuals in senior management positions who are responsible for the key business functions and who report to the Board on issues of concern and make recommendations for improvement in relation to their functions.

GAM (UK) is one of the subsidiaries overseen by the Global Asset Management Leadership Committee that provides group level oversight of asset management business and risk management activities. GAM (UK) is also overseen locally by a Leadership Team comprised of the GAM UK CEO, senior management and functional heads.

Board of Directors

Under the Board Terms of Reference (which sets out the role, duties, collective responsibilities and operation of the Board), the Directors are responsible for the overall stewardship of the Company. In this capacity, the Directors are fundamentally responsible for the oversight of the entity’s management and are required to act in a way they consider, in good faith, would be most likely to promote the success of the Company for the benefit of its ultimate Shareholder, RBC, as a whole, by applying skill, judgement and expertise to issues while upholding corporate governance best practices.

Through its governance framework, the Board has a line-of-sight on key risks and operational controls impacting the Company through receipt of management information on all strategic and functional matters. Under the FCA’s Investment Firms Prudential Regime, there is no requirement for the Company to establish a Board Risk Committee. However, the Company has chosen to create a Board Risk Committee (‘BRC’) to receive relevant reporting on the risk profile of the entity against risk appetite as well as emerging risks. The BRC is chaired by an Independent Non-Executive Director. The inaugural meeting of the BRC was held in March 2025. The BRC meets quarterly, with additional out-of-cycle meetings convened as needed to address risk-related matters.

The Board is responsible for overseeing the strategic direction for the Company. This includes:

- Supervising and approving the strategic direction of the Company, in conjunction with the Enterprise;
- Monitoring the implementation of the strategic direction, plans and priorities of RBC and/or the Company;
- Monitoring the Company’s performance and effectiveness of any approved objectives, action plans, and operating plans including approving its annual plan and performance against plan;
- Reviewing and approving the Company’s annual business plan.

- Overseeing that the Company respects and complies with applicable regulatory, corporate, securities and other legal requirements;
- Overseeing and monitoring emerging risks applicable to the Company's business environment including areas of regulatory change;
- Approving risk disclosures, including regulatory and public disclosures;
- Scrutiny and approval of the annual Consumer Duty Board Assessment Report;. and
- Approving the Company's ICARA.

Appointment of Board Members

In accordance with the RBC Policy on the Legal Governance of Subsidiaries ('SGO Policy'), appointments to the Board of the Company follow a robust internal process. As the Company is a wholly-owned subsidiary within the RBC Group, proposals for appointments to the Board, following consultation with the Chair, are made to the RBC Subsidiary Governance Office ("SGO"), in accordance with the relevant procedures set out in the SGO Policy. As part of the selection process proposed appointments are assessed in accordance with applicable corporate governance practices and agreed by key business and functional stakeholders aligned with the RBC internal management approval process for the appointment of subsidiary directors. All proposed appointments submitted to the Board consider the collective competencies of the Board to ensure that there is sufficient experience and technical expertise and a balance of executives, non-executives, and independent non-executive directors to ensure that the Board is compliant with applicable legal and/or regulatory requirements.

Proposals to the Board also reflect if the individual:

- Is competent to fill and is fit and proper to carry out that role;
- Possesses sufficient knowledge, skills and experience to perform the duties of a Director; and
- Is willing and able to commit sufficient time to discharge his or her responsibilities to the Company.

Aligned with RBC's core values, including "Diversity and Inclusion", the Board recognises the benefits of promoting diversity, both within the Company and at Board level. Pursuant to the SGO Policy, a balanced and diverse Board is critical to successful Board oversight and to drive better performance, stronger growth and greater innovation. Towards that end and in line with RBC's diversity and inclusion goals, the Board has an objective for gender diversity of 35% and above. Following the appointment of a third independent non-executive director, the gender diversity for the board increased from 33% to 44%, which is above the Board's objective for gender diversity of 35%. The relevant background and professional experience of the Directors of the Board are provided in the **Appendix**.

GAM (UK) Board Committees

Human Resources Committee

The Human Resources Committee ("HRC") is responsible for providing independent governance, on behalf of the Board, on: remuneration (including any applicable remuneration regulations); executive/senior management succession; and Human Resources policies and practices. The HRC is chaired by an INED, with its main responsibilities including:

- Review RBC Group Remuneration and Compensation policies.
- Review incentive remuneration plans and equity-based remuneration plans.
- Review the remuneration of Material Risk Takers.
- Review and approve the remuneration of Senior Managers (under the Senior Managers Regime) and Executive Directors ('Designated Employees').
- Review performance measures to be used to determine the remuneration of Designated Employees.
- Review the output from the annual talent management process for the key staff in GAM UK.
- Review management succession plans for the Executive Directors and senior officers of GAM UK.
- Oversee GAM UK's culture, including *inter alia* reviewing Employee Engagement Surveys, diversity and inclusion data and policies/practices, rates of voluntary attrition and other relevant indicators.

Risk Committee

The BRC's primary responsibility is to focus on the alignment of risk with strategy, risk management, and oversight of risk for the Company, including where appropriate, the risk to funds and ensure an appropriate and clear 3LOD model is in place for all risks, preventing unnecessary duplication and overlap. In total, the BRC has convened seven times during fiscal 2025.

The BRC is chaired by an INED, with its main responsibilities including:

- Review and recommendation of the Risk Appetite Statement and ICARA to the Board for approval.
- Annual review and adoption of applicable Enterprise Risk Management Frameworks and Risk Policies and approval of any specific addendums and policies that may be required to articulate the significant risks to which the Company is exposed;
- Review of the Company's Risk Frameworks;
- Regular review of key and emerging risks facing the Company, including but not limited to credit, market, operational, capital and liquidity, funding, pension, regulatory compliance, cyber, strategic and reputational risks;
- Regular review of the Company's risk profile as compared to the risk appetite and the relevant business strategy, taking into account the current and prospective macroeconomic and financial environment, drawing on assessments by industry and regulatory authorities;
- Review quarterly reporting on conduct risk within the Company;
- Review quarterly reporting on Responsible Investments;
- Review the annual Consumer Duty Board Assessment Report to ensure that the risks, to the consistent delivery of good client outcomes across GAM UK products and services, are adequately addressed;
- Review reports on any material breaches of risk appetite limits, proposed action and escalate to the Board as necessary;
- Review the appointment, resignation or dismissal of the GAM UK Chief Risk Officer and make appropriate recommendations to the Board;
- Ensure the GAM UK Chief Risk Officer is given the right of unfettered access to the Chair of the Board and the Chair of the Committee; and
- Annually review the remit and performance of the risk management function and ensure it has adequate resources and appropriate access to information to enable it to perform its function effectively and in accordance with the relevant professional standards. The Committee shall also ensure the function has adequate independence and is free from management and other restrictions.

The GAM UK Executive Governance Committee

The GAM UK Executive Governance Committee ("ExecGovCo") had its inaugural meeting in March 2025 and acts as a key senior management escalation and oversight forum for matters related to the GAM UK Board, for the Company and the Designated Entities, across the business and functions. The ExecGovCo is a key forum and interface between the senior management and the Company's Board. The ExecGovCO meets at least quarterly.

The ExecGovCo is Chaired by the CEO of GAM UK with its main responsibilities including:

- Monitoring Finance related matters through the quarterly management information from the Finance Executive Committee.
- Monitoring HR related matters through the quarterly management information from the HR Executive Committee.
- Monitoring Compliance related matters through the quarterly management information from the Compliance Executive Committee.
- Monitoring Risk related matters through the quarterly management information from the GAM UK Risk Executive Committee.
- Review of quarterly Board submissions ahead of Board Meetings, including but not limited to:
 - The Chief Executive Officer Report;
 - The Chief Risk Officer Report;
 - The Chief Operating Officer Report;
 - The Head of Compliance Report;
 - The Operational Resilience Report; and
 - The Anti-Money Laundering Report.

- Review of Regulatory Radar Report.
- Review of the following annual/ad hoc key governance and functional Board submissions:
 - The Health and Safety Policy;
 - The ICARA;
 - The Company's Annual Financial Plan; and
 - The Company's Risk Appetite Statement.
- Receive regular updates with regards to specific topical regulatory or business matters.
- Act as the point of escalation on any material regulatory change items, or any matters where there is a heightened risk of non-compliance, or delay to implementation within the business and its associated functions; and

Act as a key escalation forum for any matters (limited to governance related items and does not include decision making on strategy and culture), within the Company or the Designated Entities.

Leadership Team

The objectives of the Leadership Team are to constructively challenge, assist and advise the Chief Executive Officer of GAM (UK) in the discharge of his responsibility to manage the business of GAM (UK) and will provide assistance and advice inter alia in relation to:

- Developing and implementing business initiatives to accelerate the growth of the business and to monitor the effectiveness of such initiatives as well as resolving any issues that are holding back business development initiatives and plans;
- Ensuring GAM (UK) successfully acquires and services institutional clients in its target markets;
- Organizing and developing the support and business practices necessary to ensure that UK managed products are properly operated, supported and made available for sale in relevant markets in which RBC operates;
- Ensuring assets sourced from Asian, European, Canadian and US clients are appropriately managed and serviced to best in class standards;
- Approving any product development initiatives based on recommendations from the Product Committee;
- Ensuring that the financial results of GAM (UK), including annual budgets and multi-year projection, are properly compiled on a timely basis and are sufficient to enable GAM (UK) to be properly monitored and reported;
- Ensuring that the appropriate level of Compliance, Legal and Risk resources are directed to the business so that all regulatory and legal issues relevant to GAM (UK) are appropriately dealt with and
- The Leadership Team is supported by the Research Payments Oversight Committee, the Product Committee, the Trade Management and Oversight Committee, the Conduct Risk Committee, the Responsible Investment Committee, the Risk Oversight Committee, the Operating Committee, the Market Risk Committee, the Valuation Committee, the Technology Risk Committee and the Regulatory Committee.

Governance Framework

GAM (UK), as the key operating entity of the RBC GAM in UK falls within the broad governance framework of RBC. The Global Asset Management Leadership Committee oversees the business and risk management activities of GAM (UK), with the local Leadership Team facilitating the Company's activities and strategic direction. The Leadership Team ensures the connectivity and information flow between the GAM (UK) Board of Directors and management, through regular reporting in relation to key matters including financial performance, investments and client services, new business initiatives, risk and compliance.

The GAM (UK) risk and control framework is managed by the management of GAM (UK) and the Enterprise Group Risk Management Function, thereby ensuring that it continues to be appropriate for the effective management of its exposure to risks. Any amendments to the risk and control framework are subject to review and approval by the Board of GAM (UK) and the Board also monitors the ongoing relevance and effectiveness of the framework in light of changes in market conditions and business strategies. Ultimately, the GAM (UK) Board is responsible for overseeing the strategy and objectives for the business and monitoring ongoing business performance against that strategy.

Own Funds

OF 1 – Composition of Regulatory Own Funds

As at 31 October 2025, the Company had total own funds of £171.2 million, which comprises of solely Common Equity Tier 1 Capital

<i>£000's</i>	Amount	Source based on reference numbers/letters of the balance sheet in the audited financial statements
OWN FUNDS	171,195	
TIER 1 CAPITAL	171,195	
COMMON EQUITY TIER 1 CAPITAL	171,195	
Fully paid up capital instruments	20,300	(a)
Share premium		
Retained earnings	155,536	(b)
Accumulated other comprehensive income		
Other reserves		
Adjustments to CET1 due to prudential filters		
Other funds		
(-)TOTAL DEDUCTIONS FROM COMMON EQUITY TIER 1	(4,641)	(c)
CET1: Other capital elements, deductions and adjustments	(4,641)	
ADDITIONAL TIER 1 CAPITAL		
Fully paid up, directly issued capital instruments		
Share premium		
(-) TOTAL DEDUCTIONS FROM ADDITIONAL TIER 1		
Additional Tier 1: Other capital elements, deductions and adjustments		
TIER 2 CAPITAL		
Fully paid up, directly issued capital instruments		
Share premium		
(-) TOTAL DEDUCTIONS FROM TIER 2		
Tier 2: Other capital elements, deductions and adjustments		

OF 2 – Reconciliation of Regulatory Own Funds to Balance Sheet in the Audited Financial Statements

£000's		Balance sheet as in published/audited financial statements	Cross reference to template OF1
		As at period end	
Assets - Breakdown by asset classes according to the balance sheet in the audited financial statements			
1	Cash and cash equivalents	159,277	
2	Trade and other receivables	74,136	
3	Investment held at fair value through profit or loss	19,588	
4	Current tax asset	3,310	
5	Property, plant and equipment	1,293	
6	Intangible assets	4,641	(c)
7	Deferred tax	8,412	
8	Investments Held at FVTPL	34,285	
9	Financial asset held at FVTPL	35,158	
10	Total Assets	340,100	
Liabilities - Breakdown by liability classes according to the balance sheet in the audited financial statements			
1	Trade and other payables	118,424	
2	Overdraft	137	
3	Deferred Fund Unit Liability	45,703	
4	Total Liabilities	164,264	
Shareholders' Equity			
1	Share Capital	20,300	(a)
2	Retained Earnings	155,536	(b)
3	Total Shareholders' equity	175,836	

OF 3 – Main Features of Own Instruments Issued by the Firm

Capital instruments' main features template ⁽¹⁾	Common shares
Issuer	RBC GLOBAL ASSET MANAGEMENT (UK) LIMITED
Unique identifier (eg CUSIP, ISIN or Bloomberg identifier for private placement)	N/A
Governing law(s) of the instrument	English
<i>Regulatory treatment</i>	
Eligible at solo/(sub-)consolidated/solo & (sub-)consolidated	Solo
Instrument type (types to be specified by each jurisdiction)	Common Equity Tier 1 as published in MIFIDPRU Article 3.3.1
Amount recognised in regulatory capital (currency in million, as of most recent reporting date)	GBP20.3m
Nominal amount of instrument	GBP20.3m
Issue price	100 per cent
Redemption price	100 per cent of Nominal amount
Accounting classification	Equity
Original date of issuance	18 January 1999
Perpetual or dated	Perpetual
Original maturity date	No maturity
Issuer call subject to prior supervisory approval	No
Optional call date, contingent call dates, and redemption amount	N/A
Subsequent call dates, if applicable	N/A
<i>Coupons / dividends</i>	
Fixed or floating dividend/coupon	N/A
Coupon rate and any related index	N/A
Existence of a dividend stopper	N/A
Fully discretionary, partially discretionary or mandatory (in terms of timing)	Fully discretionary
Fully discretionary, partially discretionary or mandatory (in terms of amount)	Fully discretionary
Existence of step up or other incentive to redeem	No
Noncumulative or cumulative	Non cumulative
Convertible or non-convertible	Non-convertible
If convertible, conversion trigger (s)	N/A
If convertible, fully or partially	N/A
If convertible, conversion rate	N/A
If convertible, mandatory or optional conversion	N/A
If convertible, specify instrument type convertible into	N/A
If convertible, specify issuer of instrument it converts into	N/A
Write-down features	No
If write-down, write-down trigger (s)	N/A
If write-down, full or partial	N/A
If write-down, permanent or temporary	N/A
If temporary write-down, description of write-up mechanism	N/A
Position in subordination hierarchy in liquidation (specify instrument type immediately senior to instrument)	N/A
Non-compliant transitioned features	No
If yes, specify non-compliant features	N/A
⁽¹⁾ 'N/A' inserted if the question is not applicable	

Own Funds Requirements

Own Funds Requirement: Fixed Overhead Requirement, K-Factor and Permanent Minimum Requirement

The Company's minimum own funds requirements, as at 31 October 2025, are illustrated below.

The Company has complied with its own funds requirement throughout the financial year.

£000's	Amount
Fixed overhead requirement	53,679
K-AUM, K-CMH, K-ASA	18,968
K-NPR, K-CMG, K-TCD, K-CON	
K-COH, K-DTF	645
Total K-Factor requirement	19,613
Permanent minimum capital requirement	75
Own Funds Requirements	53,679

Overall Financial Adequacy Rule

In accordance with MIFIDPRU 7.4.7, GAM (UK) must at all times, hold own funds and liquid assets which are adequate, both as to their amount and their quality, to ensure that:

- It is able to remain financially viable throughout the economic cycle, with the ability to address any material potential harm that may result from its ongoing activities; and
- Its business can be wound down in an orderly manner, minimising harm to consumers or to other market participants.

This is known as the overall financial adequacy rule ("OFAR").

GAM (UK) meets this requirement through regular monitoring of its own funds in comparison with its own funds requirements and of its core liquid assets held in comparison with its liquid asset threshold requirement.

The Company performs an Internal Capital Adequacy and Risk Assessment ("ICARA"). The ICARA consider risks, capital and liquidity across a three-year forward looking time horizon. The ICARA and is used to inform the Board of the on-going evaluation of the company's risks, the current risk management framework in place to manage and mitigate those risks, and current and future levels of capital and liquidity required after consideration of the mitigating controls.

Remuneration

Overview

This remuneration disclosure is in respect of RBC Global Asset Management UK Limited (“RBC GAM UK”), and its application of the qualitative and quantitative remuneration disclosure requirements for the 2025 fiscal year under the requirements of SYSC 19G (Remuneration Code) of the FCA Handbook, and the MIFIDPRU disclosure requirements.

For enhanced disclosure on RBC’s enterprise-wide compensation practices, please refer to RBC’s proxy circular¹.

Governance

The RBC GAM UK Human Resources Committee (“RBC GAM UK HRC”) is responsible for RBC GAM UK’s application of compensation principles, practices and processes. The RBC GAM UK HRC reviews and approves the compensation policies which support RBC GAM UK’s business objectives and take into appropriate account sound risk management practices, including long-term and short-term risk.

The RBC GAM UK HRC is responsible for approving compensation policy and, in doing so, takes into account the pay and benefits across the company. This includes the terms of bonus plans and other incentive arrangements.

List of Members of the RBC GAM UK HRC:

Members (Fiscal Year)	Meeting Attendance
Maria Bentley (Chair)	5 out of 5 meetings
Jim Pettigrew	5 out of 5 meetings
Damon Williams	5 out of 5 meetings

During the year, the RBC GAM UK HRC received advice from the Human Resources, Compliance, Finance and Risk Functions, who provided advice on the implications of the compensation policy on risk and risk management, and on the adjustments that should be made to levels of variable compensation payable to staff, at both a pool and individual level, to take into account all relevant current and future risks.

External Consultants

The RBC GAM UK HRC did not engage consultants independent of the firm’s external legal advisers, Linklaters LLP.

Role of the Relevant Stakeholders

The RBC GAM UK HRC takes full account of RBC GAM UK’s strategic goals in applying its compensation policy and is mindful of its duties to shareholders and other stakeholders. The RBC GAM UK HRC seeks to preserve shareholder value by ensuring alignment of variable compensation payouts with risk and economic performance, as well as the successful retention, recruitment and motivation of employees.

¹ https://www.rbc.com/investor-relations/_assets-custom/pdf/2025englishproxy.pdf

Criteria for the Identification of Material Risk Takers

Material Risk Taker (“MRT”) identification is carried in compliance with SYSC 19G of the FCA Handbook, and includes the following roles:

- Board Directors of RBC GAM UK
- Senior Manager Function (SMF) role holders
- Direct reports of the CEO
- Control Function heads
- Support Function heads
- Approvers of new products
- Heads of significant UK business lines, including Portfolio Managers heads

49 individuals were identified as MRTs during the 2025 fiscal year.

Design and Structure of Compensation

Guided by our vision of being among the world’s most trusted and successful financial institutions and our purpose of helping clients thrive and communities prosper, our approach to compensation, including executive compensation, is based on the five guiding principles set out below. The Board continually evaluates the policies and procedures applicable to RBC GAM UK with a view to upholding these principles:

- 1. Compensation aligns with long-term shareholder interests**
 - Awards vary based on absolute and relative performance of RBC
 - Mid and long terms incentives vest and pay out over time, encouraging a longer term view of increasing shareholder value
- 2. Compensation aligns with sound risk management principles**
 - Our risk management culture is reflected in our approach to compensation. Our compensation practices appropriately balance risk and reward, and align with shareholder interests
 - Performance of individuals, business segments and RBC overall is assessed on a number of measures, including adherence to risk management policies and guidelines.
- 3. Compensation rewards performance**
 - Our pay-for-performance approach rewards employees for their contributions to individual, business segment and enterprise results relative to objectives that support our business strategies for sustainable growth over short, medium and long-term horizons, which are aligned with RBC’s risk appetite.
- 4. Compensation enables the company to attract, engage and retain talent**
 - Talented and motivated employees are essential to building a sustainable future for RBC. We offer compensation that is competitive within the markets where we operate and compete for talent.
 - Compensation programs reward employees for high performance and their potential for future contribution.
- 5. Compensation rewards behaviours that align with RBC values and drive exceptional client experiences.**
 - RBC values, embedded in our Code of Conduct, form the foundation of our culture and underpin our ongoing commitment to putting the needs of our clients first and delivering value to all of our stakeholders.
 - Risk conduct and compliance with policies and procedures are considered in determining RBC’s performance-based compensation.

All of RBC GAM UK’s compensation policies and plans align with these principles.

Elements of Compensation

The employee package is made up of fixed compensation and benefits (reward for fulfilling the job requirements) and incentive compensation designed to incentivize employees to demonstrate achievement in terms of results and behaviours, reward them for that achievement, and encourage them to remain with RBC GAM UK.

For more highly paid employees, a proportion of an employee’s total compensation is deferred over a minimum of 3 years.

Incentive compensation awards are adjusted downwards or clawback may be sought in cases where disciplinary action is taken for breaches of the RBC Code of Conduct.

a) Fixed Compensation

All Material Risk Takers receive fixed compensation, which is most commonly paid in the form of base salary, but which may include Role Based Pay meeting the conditions of (EBA/GL/2015/22) for certain roles and which reflects the individual’s market value, skills, qualifications, relevant experience, responsibility and contribution to RBC GAM UK.

Fixed pay is typically changed to reflect a change to the role or responsibilities of the recipient or market conditions.

b) Variable Compensation

All MRTs, other than the Independent Non-Executive Directors and overseas Board Directors, are eligible to participate in discretionary performance-based incentive schemes in respect of their role with RBC GAM UK.

Performance-based annual discretionary incentives may be awarded based on the performance of RBC, the business, and the individual as detailed below. Annual incentives may consist, but not limited to, a mix of cash and share-linked instruments. Annual incentives are subject to review by the Risk function to ensure they adequately reflect risk and performance, and are subject to review by the Board.

As part of the year-end risk adjustment process, the Finance function reports to the Board on UK-specific financial performance by reference to a range of financial metrics. If business platform and or unit economic profit is negative or trend year over year is misaligned to the UK bonus funding, additional strategic, financial and risk related factors are also considered.

The amount of variable compensation to be awarded to employees is appropriately adjusted for risk in accordance with the Compensation Risk and Performance Adjustment Process. Key considerations that are taken into account in the risk adjustment process include financial measures such as revenue, Net Income After Tax (NIAT), Economic Profit and regulatory capital and non-financial risk factors such as conduct and credit, market and operational risk exposure against risk appetite. Upon completion of the review, adjustments for risk may be recommended for consideration in the approval of final variable compensation.

Deferral requirements vary by plan and arrangements are typically based on the quantum of variable compensation, type of compensation plan and the individual’s role. As RBC GAM UK is a Non SNI Firm that meets the requirements of SYSC 19G 1.1(2) and (3), it is not required to apply the MRT rules relating to shares, retention policy and deferrals. Instead, variable compensation is paid out in line with RBC GAM and RBC enterprise plans. Deferral requirements are summarised in the table below.

RBC GAM UK MRTs who are additionally identified as dual regulated MRTs follow the appropriate remuneration rules under the PRA Rulebook (Remuneration Part) and the FCA Remuneration Code SYSC 19D (see RBC Europe Limited Pillar 3 disclosure for specific details).

MRT Deferral Requirements

<p>RBC Wealth Management Incentive Compensation Plan (British Isles)</p>	<p>For Executives and Senior Leaders, the Plan contains minimum deferral requirements. For RBC GAM UK participants, the minimum deferral requirement is 40%.</p>
<p>RBC GAM Incentive Compensation Plan (British Isles)</p>	<p>For Executives and Senior Leaders, the Plan’s deferral requirements are in line with overall minimum deferral requirements for Bank Executives (ranging from 40% at the VP level to 50% at the EVP level).</p> <p>For all other employees, the Plan outlines a grid of deferral requirements based on variable compensation of £150,000 or more. Deferral rates range from 25% to 45%.</p>

RBC Discretionary Plans	These Plans award short-term incentives (STI) and mid-term incentives (MTI) which are equity-linked. The ratio of STI and MTI varies from individual to individual and is typically based on position level.
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Variable compensation is awarded through the following plans which each provide an annual cash bonus and a deferred component if deferral requirements are met:

- **RBC Wealth Management Incentive Compensation Plan (British Isles):** This Plan provides incentive awards comprised of two parts (annual cash component and a deferred component).
- **RBC GAM Incentive Compensation Plan (British Isles):** This Plan provides incentive awards which are comprised of a cash component and a deferred component depending on the thresholds outlined above.
- **RBC Discretionary Plans:** These plans provide incentive awards which are comprised of either one or two parts (an annual short-term incentive in cash (STI) and a mid-term incentive (MTI) which is equity-linked).

Compensation of Control Functions

RBC's enterprise Policy on Compensation Risk Management states that performance measures for senior employees responsible for financial and risk control activities will be based on the achievements and objectives of the functions, and their compensation will be determined independently from the performance of the specific business areas they support, therefore avoiding any potential conflicts of interest. Employees who fall under this arrangement include senior employees in Compliance, CFO Group, Group Risk Management, Internal Audit and Human Resources. Global Function Heads and/or the Function Operating Committee Members will continue to review and approve the individual performance of these employees against established objectives, which are independent of the performance of the business areas that they oversee. Compensation for employees engaged in control functions is reviewed regularly for market alignment to ensure that compensation levels are competitive.

The Link Between Pay and Performance for Material Risk Takers

Variable compensation plans reward employees on the basis of a number of factors, including individual, business and enterprise results relative to established performance objectives that are aligned with the risk appetite of RBC. A significant portion of performance-based pay is deferred, in order to align compensation with the risk time horizon and motivate employees to generate longer-term value for shareholders and remain accountable for decisions with long tail risk. To create a clear relationship between pay and performance, employees have an opportunity to earn higher compensation for exceeding their agreed goals, and conversely, earn less compensation when RBC, a business segment and/or individual performance falls below expectations.

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Incentive awards take into account firm-wide, business unit and individual financial and non-financial factors. Financial factors include the performance of RBC, its global business segments and regional operating subsidiaries. Individual performance is assessed based on the employee's contribution to the overall performance of their business or function, the achievement of individual performance objectives and performance against the company's Leadership Model and Code of Conduct. Where appropriate (e.g., where firm-wide or entity performance is weak or in a net loss position or in the case of a significant failure of risk management) bonus pool funding may be reduced to zero.

When determining the size of the bonus pool, financial measures such as revenues, NIAT, the compensation ratio (total compensation as a percentage of revenues), regulatory and economic capital, and economic profit are considered depending on the plan and business area.

Non-financial measures considered in the discretionary bonus evaluation process include the following:

- Adherence to our Code of Conduct. RBC's Code of Conduct ("Code") promotes standards of ethical behaviour that applies to all employees globally. Our Code fosters an open environment in which questions and concerns may be

brought forward. It creates a frame of reference for dealing with sensitive and complex issues, and provides for accountability if standards of conduct are not upheld. All employees are expected to adhere to our Code, and failure to do so through unethical or non-compliant behaviours may result in a disciplinary sanction up to and including termination of employment. All employees receive Code of Conduct training and testing on joining RBC and every year thereafter.

- Compliance with a full range of risk management policies specific to individual job requirements as outlined in employee Performance Management Documents.
- Assessment of key behaviours, which are part of the RBC Global Performance Management process, and typically include the obligation to:
 - Abide by the letter and spirit of rules and procedures established by regulators
 - Follow all relevant internal policies and procedures including, but not limited to, trading and position limits and standing orders
 - At all times, act in the best interests of RBC and its clients
 - Escalate, on a timely basis, any areas of material concern related to any of the above
 - Lead by example so that direct reports adopt similar high standards
- Reports from control functions, including those from Internal Audit, Compliance (regulatory gaps), and Group Risk Management regarding operational, market and credit risks, among others.
- Assessment of accountabilities and detailed action plans to implement and monitor changes required to close the gaps identified during risk management or internal audit reviews. Employees who are not meeting non-financial performance standards for their role are subject to a corrective action process, which can include either a significant reduction in bonus amounts or termination of employment.

Furthermore, prior to vesting, deferred compensation is subject to review under RBC's risk and performance adjustment process whereby actual risk and performance outcomes are reviewed and if materially different from assessments made when deferred compensation was granted, or if misconduct has occurred, then deferred compensation may be reduced or forfeited in full.

All bonus awards made to MRTs under the RBC GAM UK's variable compensation schemes are subject to the 'Forfeiture and Clawback for RBC GAM UK MRTs Policy', which was newly created in 2023. A reduction or recovery may be applied, in summary, in cases of misconduct or financial restatement. Guaranteed variable compensation is only awarded in exceptional circumstances, such as senior control functions roles, business critical roles and strategic hires and then only for the first 12 months of employment. GAM (UK) provides severance payments to fulfil its statutory obligations and to support the transition of employees away from their employment with RBC, in circumstances where there is an early termination of their employment.

£m

Category	Number	Fixed Pay	Variable Pay	Total Compensation
Senior Management (MRTs)	25	5.7	16.9	22.6
Other MRTs	24	5.7	30.4	36.2
Other Staff (Non MRTs)		48.3	40.5	88.8

Table Notes

1. All amounts in GBP.
2. Numbers include 9 MRTs who in addition to being a RBC GAM UK Ltd MRT, are also identified as a dual regulated MRT for RBC Europe Limited, and therefore are additionally recorded in that disclosure.

No guaranteed compensation was awarded to MRTs during the financial year. 2 MRTs received a severance payment, but in line with MIFIDPRU Rule 8.6.8R(7)(b) the amount of these payments will not be disclosed. The highest severance payment awarded to an individual MRT was £250,000.

Appendix

Board Membership – GAM (UK) Directors

Director	Role	Biography	Number of Directorships (excluding GAM UK)	Current External Directorships
Bentley, Maria	Independent Non-Executive Director Chair of the Human Resources Committee and Member of the Risk Committee	<p>Born in London, Ms. Bentley earned an MA (Hons) in Philosophy and Theology from Oxford University in 1981. She began her career in finance, training as a credit analyst and corporate loan officer at Chemical Bank in New York and London. This foundation led to a 15-year tenure in Fixed Income Sales at Credit Suisse First Boston and Goldman Sachs International.</p> <p>During her time at Goldman Sachs, Ms. Bentley expanded her role to become Global Head of Human Resources for the firm's combined Equities and Fixed Income divisions. In 2004, she joined UBS A.G. as Group Managing Director and Global Head of Human Resources for their Investment Bank. Later, in 2012, she moved to Nomura International plc as Senior Managing Director and Global Head of Human Resources for their Wholesale business.</p> <p>On April 1, 2023, Ms. Bentley was appointed Independent Non-Executive Director of RBC GAM (UK) and Chair of its Human Resources Committee. Beyond this role, she serves as a Non-Executive Director at Peel Hunt Partnership Group Limited, Chair of Daiwa Capital Markets Europe Limited, and as a Governor of Westminster School.</p>	None	2
Chornus, Daniel Edward Residency: Canadian (Resigned wef 31 Jan 2026)	Director Chief Investment Officer, RBC Global Asset Management	<p>Mr. Chornous serves as the Chief Investment Officer (CIO) for RBC Global Asset Management, where he oversees the strategic direction of investment policy and asset management across the firm's global platform. Since joining RBC in November 2002, he has played a pivotal role in shaping the investment framework and driving the organization's growth.</p> <p>Before assuming his current position, Mr. Chornous held the role of Managing Director, Capital Markets Research and Chief Strategist at RBC Capital Markets, where he provided critical insights and leadership in market analysis and strategy. His extensive experience and expertise have been instrumental in guiding RBC's investment decisions and maintaining its competitive edge in the global asset management landscape.</p> <p>Post year-end, Mr Chornous announced his intention to retire from RBC at the end of January 2026.</p>	1	None

Director	Role	Biography	Number of Directorships (excluding GAM UK)	Current External Directorships
<p>Dowding, Mark</p> <p>Residency: UK</p>	<p>Director</p> <p>Managing Director, Senior Portfolio Manager & Chief Investment Officer, BlueBay Fixed Income</p>	<p>Mr Dowding serves as Chief Investment Officer at RBC BlueBay, bringing over 24 years of investment expertise as a macro fixed income specialist. Since joining RBC BlueBay in 2010, he has held senior portfolio management roles, leveraging his deep experience to drive strategic decision-making.</p> <p>Prior to RBC BlueBay, Mr. Dowding was Head of Fixed Income in Europe for Deutsche Asset Management, a position he also held earlier at Invesco. He began his career in 1993 as a fixed income portfolio manager at Morgan Grenfell, establishing a strong foundation in global markets. Throughout his tenure, he has actively contributed to Asset Allocation for multi-asset funds, a responsibility he continues to hold at RBC BlueBay as part of the Multi-Asset Decision Group.</p> <p>As a macro risk-taker, Mr. Dowding emphasizes proprietary research and maintains an open dialogue with policymakers and thought leaders to generate actionable insights and strong investment returns. He holds a BSc (Hons) in Economics from the University of Warwick, underscoring his analytical and strategic approach to finance.</p>	<p>1</p>	<p>None</p>
<p>Gerth, Erich Paul</p> <p>Residency: UK</p>	<p>Director</p> <p>Member of the Risk Committee</p> <p>Chief Executive Officer, RBC BlueBay Asset Management</p>	<p>Mr Gerth serves as Chief Executive Officer of RBC Global Asset Management (UK), where he leads the firm's asset management operations outside North America. He holds key governance roles, including Executive Director of RBC GAM UK Ltd and Board Member of BlueBay Asset Management LLP, while also contributing to strategic decision-making as a member of both the RBC Global Asset Management (RBC GAM) and RBC European Executive Committees.</p> <p>Mr Gerth joined BlueBay Asset Management (now part of RBC GAM) in 2012 as Global Head of Business Development, later ascending to CEO in 2017. Prior to this, he held senior leadership positions at Aviva Investors, including Chief Executive of APAC (based in Singapore) and Head of Global Business Development, where he also served on the Executive Committee. With over 35 years in financial services and 20+ years managing global teams, Mr Gerth has deep expertise across institutional and wholesale markets, spanning traditional and alternative asset classes.</p> <p>Mr Gerth's academic credentials include an MBA from the University of California, Los Angeles (UCLA), an MBA (Asia Focus) from the National University of Singapore, and a BA (Hons) from National Louis University. Additionally, Mr Gerth holds a diploma in executive coaching from Wisdom8 and an accreditation from the Association for Coaching (AC), reflecting his commitment to leadership development.</p>	<p>1</p>	<p>None</p>

Director	Role	Biography	Number of Directorships (excluding GAM UK)	Current External Directorships
<p>Ljungkvist, Malena</p> <p>Residency: UK</p>	<p>Director</p> <p>SVP, Risk Management, Wealth Management, Insurance & CRO Europe and APAC</p>	<p>Ms Ljungkvist serves as Chief Risk Officer (CRO) for Europe & Asia and Senior Vice President, Risk Management, Wealth Management & Insurance at RBC. She is a key member of the GRM Operating Committee, Wealth Management Operating Committee, and European Executive Committee, playing a critical role in shaping risk governance across the region.</p> <p>In her current role, Ms Ljungkvist oversees risk management for RBC's Wealth Management & Insurance business, as well as all business platforms in Europe and Asia. Her responsibilities include setting the strategic direction for risk management and leading the implementation of robust risk oversight and governance practices.</p> <p>Ms Ljungkvist joined RBC in 2004 and has held progressively senior roles, including Chief Operational Risk Officer for Investor and Treasury Services (I&TS). In this capacity, she led a global team to ensure consistent first-line-of-defense practices across all I&TS business lines, aligning them with RBC's risk management policies and frameworks. Her expertise spans counterparty credit, operational, liquidity, and market risk.</p> <p>Prior to RBC, she served as a Market Risk Manager at Commerzbank. She holds a degree in Accounting and Management and a Master's in Money, Banking, and Finance from Middlesex University. Throughout her tenure at RBC, she has contributed to governance as a Director on boards such as CMA Lux, IS Malaysia, and as a Trustee for RBC's UK Defined Benefit Pension Plan.</p>	4	None
<p>Meyers, Donna</p> <p>Residency: Canada</p>	<p>Independent Non-Executive Director</p> <p>Chair of the Risk Committee</p>	<p>Ms. Meyers brings extensive experience as a Director across both for-profit and not-for-profit boards, including leadership roles as Chair of Audit, Risk, and Nominating Committees. Her academic foundation includes an MBA in Finance from the University of Rochester, New York, which launched her career in financial services.</p> <p>At Royal Bank of Canada (RBC), she served as Senior Vice President and Managing Director, overseeing critical functions in Portfolio Management, Risk Capital, and Wealth Management. Ms Meyers is a Non-Executive Director at Home Trust Group. Beyond corporate roles, Ms. Meyers has held not-for-profit directorships, including positions at the National Ballet of Canada and Dixon Hall, demonstrating her commitment to governance in diverse sectors.</p> <p>Throughout her extensive career, Ms Meyers has developed expertise in strategy development and effective challenge at both senior management and board levels. Her deep knowledge spans risk management, risk identification, risk appetite development, risk reporting, risk governance, risk conduct, and reputational risk.</p>	None	3

Director	Role	Biography	Number of Directorships (excluding GAM UK)	Current External Directorships
<p>Pettigrew, James Nielsen</p> <p>Residency: UK</p>	<p>Independent Non-Executive Director</p> <p>Chair of the RBC GAM (UK) Board and Member of the Risk, and Human Resources Committee</p>	<p>Mr Pettigrew began his academic journey with a law degree from the University of Aberdeen, followed by postgraduate studies at the University of Glasgow. In the early 1980s, he qualified as a chartered accountant in Dundee, marking the start of a distinguished career. From his roots in Scotland, Mr Pettigrew transitioned to London, where he is now recognized as a seasoned veteran of the financial sector. His innate energy and enthusiasm have been key drivers of his success in finance.</p> <p>Throughout his career, he has held senior and non-executive roles across a diverse range of major companies and organizations, contributing to global operations spanning the US, Australia, and beyond. Mr Pettigrew has also collaborated with some of the UK's leading entrepreneurs on complex business transformations and flotations. His leadership extends to key institutional roles, including serving as President of the Institute of Chartered Accountants of Scotland (ICAS) and Chairman of the Scottish Financial Services industry body, SFE. Additionally, he co-chaired Scotland's Financial Services Advisory Board (FiSAB) alongside the First Minister of Scotland for three years, during which he also sat on TheCityUK Advisory Board.</p> <p>Currently, Mr Pettigrew serves as Chairman of AIB Group Plc and, as of April 2023, Chairman of RBC Global Asset Management UK. He retired as Chairman of Virgin Money, Senior Independent Director and interim Chair of Rathbones plc, and CYBG plc (Clydesdale Bank) in May 2020, having successfully overseen Clydesdale Bank's flotation and its acquisition of Virgin Money.</p>	None	3

Director	Role	Biography	Number of Directorships (excluding GAM UK)	Current External Directorships
<p>Williams, Damon</p> <p>Residency: Canada</p>	<p>Non-Executive Director</p> <p>Member of the Human Resources Committee</p> <p>CEO, RBC Global Asset Management</p>	<p>Mr Williams is CEO of RBC Global Asset Management (RBC GAM), the asset management division of Royal Bank of Canada (RBC), and sits on the Boards of Directors for RBC GAM's legal entities in Canada, the UK and the US. He is also a member of RBC's Wealth Management Operating Committee. RBC GAM invests over \$700 billion for individuals and institutions, primarily from offices in Canada, the United States, the United Kingdom, Europe and Asia.</p> <p>Mr Williams joined Phillips, Hager & North Investment Management (PH&N IM) in 2005 as an institutional portfolio manager specialized in fixed income. PH&N IM became part of RBC GAM after being acquired by RBC in 2008. Damon then served as head of the institutional business globally and as President of PH&N IM (the institutional asset management business in Canada), before becoming CEO of the global business in 2015. His previous experience includes leading the global and Canadian investment consulting practices at a large multinational insurance, risk management, and human capital consulting firm.</p> <p>Mr Williams is a Fellow of the Canadian Institute of Actuaries (FCIA), a Fellow of the Society of Actuaries (FSA) and a Chartered Financial Analyst (CFA) charterholder. He is also a member of the Major Individual Giving Team of the United Way of Greater Toronto, and is also on the Board of Directors of CIFAR.</p>	5	1
<p>Chalmers, Leigh</p> <p>Residency: Canada</p> <p>(Resigned wef 1 September 2025)</p>	<p>Non-Executive Director</p> <p>Senior Vice President, Finance, WM and Insurance</p>	<p>Ms. Chalmers leads the global Finance teams for RBC's Wealth Management and Insurance businesses, providing strategic oversight, maintaining robust financial controls, and fostering a high-performing culture. As a trusted advisor, she serves on both the CFO Group and the Wealth Management and Insurance Operating Committees.</p> <p>With nearly three decades of experience in insurance and professional services, Ms. Chalmers joined RBC in 2023. Previously, she held progressively senior roles at Sun Life Financial, most recently as Senior Vice President, Head of Corporate Finance and Capital Management.</p> <p>Ms Chalmers resigned from the Board following her appointment as Executive Vice President and Chief Audit Executive effective 1 September 2025.</p>	None	None

MIFIDPRU 8 Compliance

Handbook Reference	Text	Section
8.1.1	(1) Subject to (2) and (3), the requirements in this chapter apply to a non-SNI MIFIDPRU investment firm. (2) MIFIDPRU 8.2 (Risk management objectives and policies), MIFIDPRU 8.4 (Own funds) and MIFIDPRU 8.5 (Own funds requirements) also apply to an SNI MIFIDPRU investment firm that has additional tier 1 instruments in issue. (3) MIFIDPRU 8.6 (Remuneration policies and practices) applies to every MIFIDPRU investment firm. (4) MIFIDPRU 8.7 (Investment policy) applies only to a non-SNI MIFIDPRU investment firm that does not fall within MIFIDPRU 7.1.4R(1).	N/A
8.1.4	Where a non-SNI MIFIDPRU investment firm is reclassified as an SNI MIFIDPRU investment firm, it must comply with the disclosure obligations that apply to a non-SNI MIFIDPRU investment firm in relation to the financial year in which it is reclassified.	N/A
8.1.5	Where an SNI MIFIDPRU investment firm is reclassified as a non-SNI MIFIDPRU investment firm, it must comply with the disclosure obligations that apply to an SNI MIFIDPRU investment firm in relation to the financial year in which it ceased to be an SNI MIFIDPRU investment firm.	N/A
8.1.7	A MIFIDPRU investment firm must comply with the rules in this chapter on an individual basis, unless the firm is exempt in accordance with MIFIDPRU 2.3.1R.	N/A
8.1.8	In complying with the rules in this chapter, a MIFIDPRU investment firm must provide a level of detail in its qualitative disclosures that is appropriate to its size and internal organisation, and to the nature, scope, and complexity of its activities.	All
8.1.10	As a minimum, a firm must publicly disclose the information specified in this chapter annually on: (1) the date it publishes its annual financial statements; or (2) where it does not publish annual financial statements, the date on which its annual solvency statement is submitted to the FCA in accordance with requirements in SUP 16.12.	N/A
8.1.13	A firm must publish the information required by this chapter in a manner that: (1) is easily accessible and free to obtain; (2) is clearly presented and easy to understand; (3) is consistent with the presentation used for previous disclosure periods or otherwise allows a reader of the information to make comparisons easily; and (4) highlights in a summary any significant changes to the information disclosed, when compared with previous disclosure periods.	Overview
8.1.15	A firm is not required to comply with MIFIDPRU 8.1.13R to the extent that compliance would breach the law of another jurisdiction.	N/A
8.1.16	Making the disclosures required by this chapter available on a website will tend to establish compliance with the rule in MIFIDPRU 8.1.13R.	Overview
8.2.1	A firm must disclose its risk management objectives and policies for the categories of risk addressed by: (1) MIFIDPRU 4 (Own funds requirements); (2) MIFIDPRU 5 (Concentration risk); and (3) MIFIDPRU 6 (Liquidity).	Risk Management Objective and Policies
8.2.2	The risk management objectives and policies for each of the items listed in MIFIDPRU 8.2.1R must include: (1) a concise statement approved by the firm's governing body describing the potential for harm associated with the business strategy; and (2) a summary of the strategies and processes used to manage each of the categories of risk listed in MIFIDPRU 8.2.1R and how this helps to reduce the potential for harm.	Risk Management Objective and Policies

8.3.1	<p>A non-SNI MIFIDPRU investment firm must disclose the following information regarding internal governance arrangements:</p> <p>(1) an overview of how the firm complies with the requirement in SYSC 4.3A.1R to ensure the management body defines, oversees and is accountable for the implementation of governance arrangements that ensure effective and prudent management of the firm, including the segregation of duties in the organisation and the prevention of conflicts of interest, and in a manner that promotes the integrity of the market and the interests of clients;</p> <p>(2) subject to MIFIDPRU 8.3.2R, the number of directorships (executive and non-executive) held by each member of the management body;</p> <p>(3) where relevant, whether the FCA has granted a modification or waiver of SYSC 4.3A.6R(1)(a) or (b) in order to allow a member of the management body to hold additional directorships;</p> <p>(4) a summary of the policy promoting diversity on the management body, including explanations of:</p> <p>(a) the objectives of the policy and any target(s) set out in the policy; and</p> <p>(b) the extent to which the objectives and any target(s) have been achieved; and</p> <p>(c) where the objectives or target(s) have not been achieved:</p> <p>(i) the reasons for the shortfall; and</p> <p>(ii) the firm’s proposed actions to address the shortfall; and</p> <p>(iii) the proposed timeline for taking those actions;</p> <p>(5) whether the firm has a risk committee; and</p> <p>(6) whether the firm:</p> <p>(a) is required by MIFIDPRU 7.3.1R to establish a risk committee; or</p> <p>(b) would have been required by MIFIDPRU 7.3.1R to establish a risk committee, but that obligation has been removed as a result of a waiver or modification granted by the FCA</p>	<p>(1) Governance (2) Appendix (3) N/A (4) Governance (5) Governance (6) Governance</p>
8.3.2	<p>The following directorships are not within the scope of MIFIDPRU 8.3.1R(2):</p> <p>(1) executive and non-executive directorships held in organisations which do not pursue predominantly commercial objectives; and</p> <p>(2) executive and non-executive directorships held within the same group or within an undertaking (including a non-financial sector entity) in which the firm holds a qualifying holding.</p>	N/A
8.4.1	<p>(1) Subject to (2), a firm must disclose the following information regarding its own funds:</p> <p>(a) a reconciliation of common equity tier 1 items, additional tier 1 items, tier 2 items, and the applicable filters and deductions applied in order to calculate the own funds of the firm;</p> <p>(b) a reconciliation of (a) with the capital in the balance sheet in the audited financial statements of the firm; and</p> <p>(c) a description of the main features of the common equity tier 1 instruments, additional tier 1 instruments and tier 2 instruments issued by the firm.</p> <p>(2) A firm that is not required to publish annual financial statements is only required to disclose the information specified at (1)(a) and (c).</p>	Own Funds
8.4.2	<p>A firm must use the template available at MIFIDPRU 8 Annex 1R in order to disclose the information requested at MIFIDPRU 8.4.1R.</p>	Own Funds
8.5.1	<p>A firm must disclose the following information regarding its compliance with the requirements set out in MIFIDPRU 4.3 (Own funds requirement):</p> <p>(1) the K-factor requirement, broken down as follows:</p> <p>(a) the sum of the K-AUM requirement, the K-CMH requirement and the K-ASA requirement;</p> <p>(b) the sum of the K-COH requirement and the K-DTF requirement; and</p> <p>(c) the sum of the K-NPR requirement, the K-CMG requirement, the K-TCD requirement and the K-CON requirement; and</p> <p>(2) the fixed overheads requirement.</p>	Own Funds Requirement

8.5.2	A firm must disclose its approach to assessing the adequacy of its own funds in accordance with the overall financial adequacy rule in MIFIDPRU 7.4.7R.	Own Funds Requirement
8.6.1	The rules in this section apply to all MIFIDPRU investment firms, unless otherwise specified.	N/A
8.6.2	<p>A MIFIDPRU investment firm must disclose a summary of:</p> <p>(1) its approach to remuneration for all staff (“staff” interpreted according to SYSC 19G.1.24G);</p> <p>(2) the objectives of its financial incentives;</p> <p>(3) the decision-making procedures and governance surrounding the development of the remuneration policies and practices the firm is required to adopt in accordance with the MIFIDPRU Remuneration Code, to include, where applicable:</p> <p style="padding-left: 40px;">(a) the composition of and mandate given to the remuneration committee; and</p> <p style="padding-left: 40px;">(b) details of any external consultants used in the development of the remuneration policies and practices.</p>	Remuneration
8.6.4	A non-SNI MIFIDPRU investment firm must disclose the types of staff it has identified as material risk takers under SYSC 19G.5, including any criteria in addition to those in SYSC 19G.5.3R that the firm has used to identify material risk takers	Remuneration
8.6.5	<p>A MIFIDPRU investment firm must disclose the key characteristics of its remuneration policies and practices in sufficient detail to provide the reader with:</p> <p>(1) an understanding of the risk profile of the firm and/or the assets it manages; and</p> <p>(2) an overview of the incentives created by the remuneration policies and practices.</p>	Remuneration

8.6.6	<p>For the purpose of MIFIDPRU 8.6.5R, a firm must disclose at least the following information:</p> <p>(1) the different components of remuneration, together with the categorisation of those remuneration components as fixed or variable;</p> <p>(2) a summary of the financial and non-financial performance criteria used across the firm, broken down into the criteria for the assessment of the performance of:</p> <ul style="list-style-type: none"> (a) the firm; (b) business units; and (c) individuals. <p>(3) for a non-SNI MIFIDRU investment firm:</p> <ul style="list-style-type: none"> (a) the framework and criteria used for ex-ante and ex-post risk adjustment of remuneration, including a summary of: <ul style="list-style-type: none"> (i) current and future risks identified by the firm; (ii) how the firm takes into account current and future risks when adjusting remuneration; and (iii) how malus (where relevant) and clawback are applied; (b) the policies and criteria applied for the award of guaranteed variable remuneration; and (c) the policies and criteria applied for the award of severance pay. <p>(4) for a non-SNI MIFIDPRU investment firm not falling within SYSC 19G.1.1R(2):</p> <ul style="list-style-type: none"> (a) details of the firm’s deferral and vesting policy, including as a minimum: <ul style="list-style-type: none"> (i) the proportion of variable remuneration that is deferred; (ii) the deferral period; (iii) the retention period; (iv) the vesting schedule; and (v) an explanation of the rationale behind each of the policies referred to in (i) to (iv). <p>Where the firm’s deferral and vesting policy differs for different categories of material risk takers, the information should be presented and sub-divided accordingly.</p> <p>(b) a description of the different forms in which fixed and variable remuneration are paid, for example, whether paid in:</p> <ul style="list-style-type: none"> (i) cash; (ii) share-linked instruments; (iii) equivalent non-cash instruments; (iv) options; or (v) short or long-term incentive plans. 	Remuneration
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8.6.8	<p>(1) Subject to (7), a MIFIDPRU investment firm must disclose the quantitative information required by (2) to (6) for the financial year to which the disclosure relates.</p> <p>(2) An SNI-MIFIDPRU investment firm must disclose the total amount of remuneration awarded to all staff, split into:</p> <ul style="list-style-type: none"> (a) fixed remuneration; and (b) variable remuneration. <p>(3) A non-SNI MIFIDPRU investment firm must disclose the total number of material risk takers identified by the firm under SYSC 19G.5.</p> <p>(4) A non-SNI MIFIDPRU investment firm must disclose the following information, split into categories for senior management, other material risk takers, and other staff:</p> <ul style="list-style-type: none"> (a) the total amount of remuneration awarded; (b) the fixed remuneration awarded; and (c) the variable remuneration awarded. <p>(5) A non-SNI MIFIDPRU investment firm must disclose the following information, split into categories for senior management and other material risk takers:</p> <ul style="list-style-type: none"> (a) the total amount of guaranteed variable remuneration awards made during the financial year and the number of material risk takers receiving those awards; (b) the total amount of the severance payments awarded during the financial year and the number of material risk takers receiving those payments; and (c) the amount of the highest severance payment awarded to an individual material risk taker. <p>(6) A non-SNI MIFIDPRU investment firm not meeting the conditions in SYSC 19G.1.1R(2) must disclose the following information, split into categories for senior management, and other material risk takers:</p> <ul style="list-style-type: none"> (a) the amount and form of awarded variable remuneration, split into cash, shares, share-linked instruments and other forms of remuneration, with each form of remuneration also split into deferred and non-deferred; (b) the amounts of deferred remuneration awarded for previous performance periods, split into the amount due to vest in the financial year in which the disclosure is made, and the amount due to vest in subsequent years; (c) the amount of deferred remuneration due to vest in the financial year in respect of which the disclosure is made, split into that which is or will be paid out, and any amounts that were due to vest but have been withheld as a result of performance adjustment; (d) information on whether the firm uses the exemption for individual material risk takers set out in SYSC 19G.5.9R, together with details of: <ul style="list-style-type: none"> (i) the provisions in SYSC 19G.5.9R(2) in respect of which the firm relies on the exemption; (ii) the total number of material risk takers who benefit from an exemption from each provision referred to in (i); and (iii) the total remuneration of those material risk takers who benefit from an exemption, split into fixed and variable remuneration. <p>(7)</p> <ul style="list-style-type: none"> (a) For the purposes of (4), (5)(a), (5)(b) and (6), a non-SNI MIFIDPRU investment firm must aggregate the information to be disclosed for senior management and other material risk takers, where splitting the information between those two categories would lead to the disclosure of information about one or two people. (b) Where aggregation in accordance with (a) would still lead to the disclosure of information about one or two people, a non-SNI MIFIDPRU investment firm is not required to comply with the obligation in (4), (5)(a), (5)(b) or (6). 	Remuneration
8.6.9	<p>A non-SNI MIFIDPRU investment firm that relies on MIFIDPRU 8.6.8R(7) must include a statement in the main body of its remuneration disclosure that:</p> <ul style="list-style-type: none"> (1) explains the obligations in relation to which it has relied on the exemption; and (2) confirms that the exemption is relied on to prevent individual identification of a material risk taker. 	N/A

8.7.1	<p>A non-SNI MIFIDPRU investment firm not meeting the conditions in MIFIDPRU 7.1.4R must disclose:</p> <p>(1) the proportion of voting rights attached to the shares held directly or indirectly by the firm, broken down by country or territory; and</p> <p>(2) a complete description of voting behaviour in the general meetings of companies the shares of which are held in accordance with MIFIDPRU 8.7.4R, including:</p> <p>(a) an explanation of the votes; and</p> <p>(b) the ratio of proposals put forward by the administrative or governing body of the company that the firm has approved; and</p> <p>(3) an explanation of the use of proxy adviser firms; and</p> <p>(4) a summary of the voting guidelines regarding the companies in which the shares referred to in (1) are held with links to supporting non-confidential documents where available.</p>	N/A
8.7.2	<p>A firm must use the template available at MIFIDPRU 8 Annex 2R in order to disclose the information requested at MIFIDPRU 8.7.1R.</p>	N/A
8.7.3	<p>The disclosure requirements in MIFIDPRU 8.7.1R(2) do not apply if the contractual arrangements of all shareholders represented by the firm at the shareholders' meeting only authorise the firm to vote on their behalf when express voting orders are given by the shareholders after receiving the meeting's agenda.</p>	N/A
8.7.4	<p>(1) To the extent that any data item required by MIFIDPRU 8.7 is treated as proprietary information in accordance with (2), or confidential information in accordance with (3), a firm may refuse to disclose it, noting on the template available at MIFIDPRU 8 Annex 2R which item has not been disclosed and why.</p> <p>(2) A firm may only treat information as proprietary information if sharing that information with the public would have a material adverse effect upon its business.</p> <p>(3) A firm may only treat information as confidential information if there are obligations to customers or other counterparty relationships binding the firm to confidentiality.</p>	N/A
8.7.5	<p>Where a firm refuses to disclose information in reliance on MIFIDPRU 8.7.4 R(2), the firm should record why the information is considered proprietary and make that information available to the FCA if requested.</p>	N/A
8.7.6	<p>A firm referred to in MIFIDPRU 8.7.1R must comply with that rule:</p> <p>(1) only in respect of a company whose shares are admitted to trading on a regulated market;</p> <p>(2) only where the proportion of voting rights that the MIFIDPRU investment firm directly or indirectly holds in that company is greater than 5% of all voting rights attached to the shares issued by the company; and</p> <p>(3) only in respect of shares in that company to which voting rights are attached.</p>	N/A
8.7.7	<p>The voting rights referred to in MIFIDPRU 8.7.6R(2) must be calculated on the basis of all shares to which voting rights are attached, even if the exercise of any of those voting rights is suspended.</p>	N/A